

Memo DRAFT – Origin Destination Analysis Brightline Station Areas

Date: Thursday, December 28, 2023

Project: Space Coast TPO Intermodal Station Feasibility Study

To: SCTPO

From: HDR

Subject: Replica Market Analysis

The April 2022 Brightline Ridership and Revenue Study (WSP) used a 45-minute drive time to estimate the catchment areas for the proposed Brightline stations. For this 2023 analysis the potential Brevard County Brightline station travel market, the study team created initial market analysis areas by estimating a 60-mile buffer around each existing and proposed station. The analysts further refined these initial station buffers using straight-line influence areas or Thiessen polygons. The Google Maps API provided the minimum drive time from each census tract in these buffer areas to arrive at the nearest existing or proposed station by 9 a.m. on a weekday. Census tracts with a minimum drive time of 45 minutes or less were included in the catchment area for market analysis using the online Replica database. Figure 1 shows the station catchment areas for existing and proposed stations based on 2023 drive times.

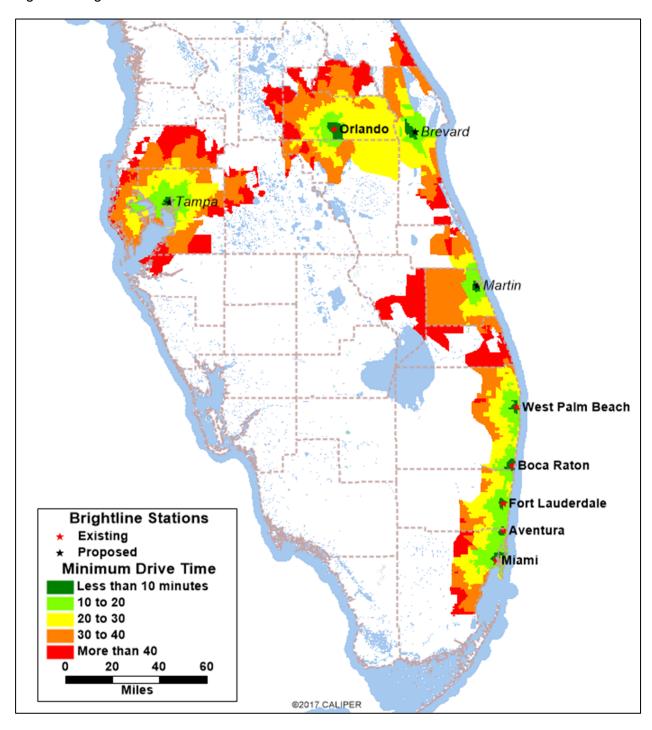
Information about the existing travel markets between these station areas comes from the Replica database. Replica is a nationwide activity-based travel demand model available online. Mobility data from this cloud-based application includes information about trip origin and destination, travel mode, and trip duration. The trip tables can also identify trips by residents and non-resident visitor and include demographic information about age, race, household income and vehicle ownership.

This travel market analysis used Replica's Spring 2023 South Atlantic megaregion model. Trip information from the Replica database was prepared as described in the Brightline Ridership and Revenue Study (WSP):

- Includes only trips made by automobile.
- Reduced trips by 12 percent to account for travelers who need a car for either intermediate stops or onward travel.
- Increased trips by 4.6 percent because of seasonality and day-of-week effects.

Commercial vehicle trips are not included in the 2023 Replica estimates, so no reduction was made to remove person trips made by truck drivers.

Figure 1: Brightline Station Catchment Areas



Market Analysis and Ridership



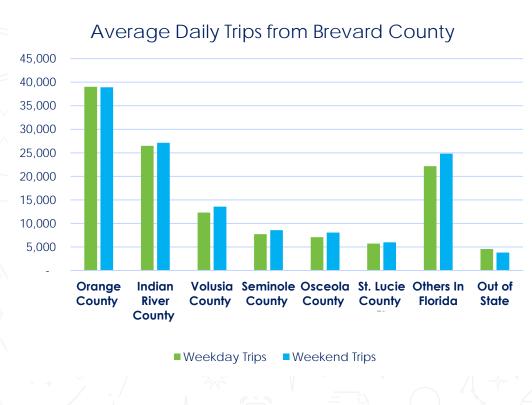
Tourism Data

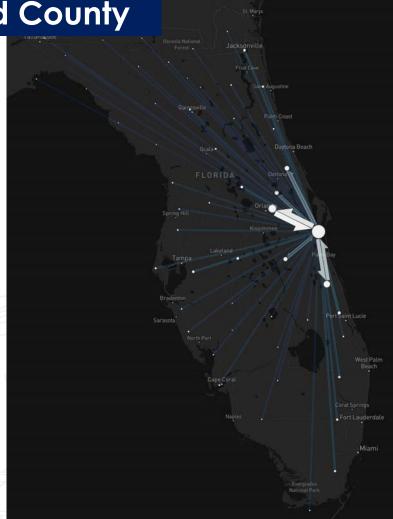
BRACE COAST

- 2 of 3 visitors got to a beach
- 2 in 5 visitors are Florida Residents (others mostly from neighboring states)
- 1 in 3 visitors will take a cruise
- 44% increase in the last year in multiday cruise passenger embarkments
- 45% drove to the area, while the rest flew into MCO, MLB or SFB (55%)
- Top 3 most visited beaches: Cocoa Beach, Jetty Park Beach and Melbourne Beach



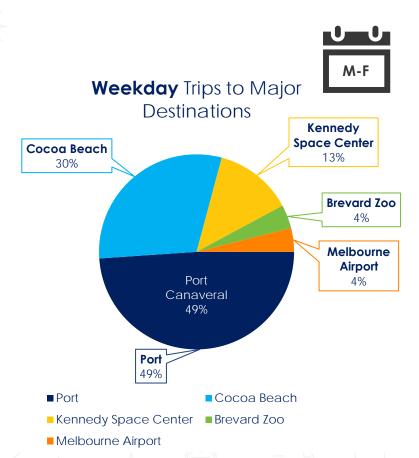
Top Destinations – Leaving Brevard County

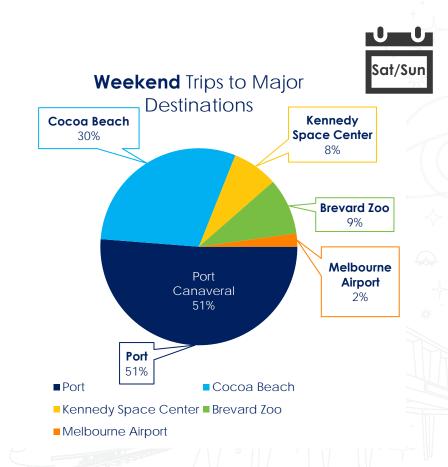




Source: Replica Data, 2022

Major Destinations in Brevard County – Travel Split



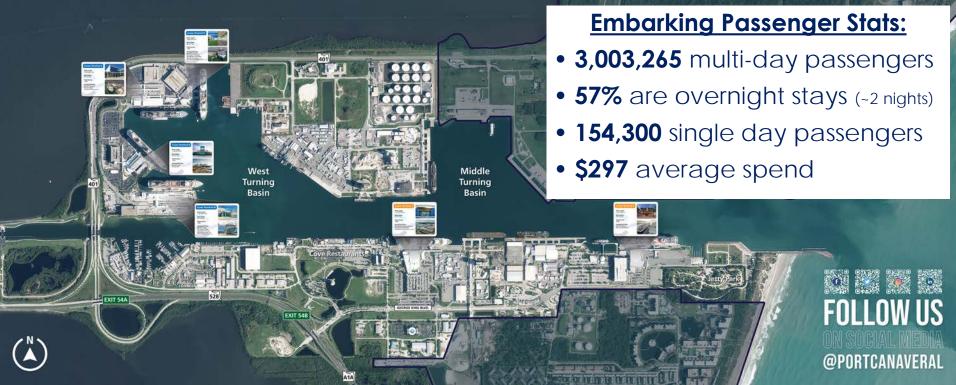


Source: Replica Data, 2022

Port Canaveral



Source: Canaveral Port Authority 2023 Economic Analysis



Kennedy Space Center & Canaveral Space Force

Launches:

• 100+ expected

Guest Operations:

• 16,000+ guests

NASA Socials:

- 2022 100 people
- 2023 3,000 applications (350 selected)

Source: 2022 & 2023 Kennedy Space Center Annual Report SR 402 North INFRASTRUCTURE Playalinda Beach SPACEPORT Kennedy Space Center executed an Enhanced Use SMALL CLASS LAUNCH Lease with Florida Power and Light for a new power **VEHICLE OPERATIONS** substation. The substation LC-39B will provide electricity to In support of the expanding small-class launch new facilities planned for vehicle industry. Kennedy Space Center released a 8 ACTIVE PARTNERS development at the Launch Request For Information (RFI) for Launch Complex and Landing Facility currently 48 to identify potential launch site operators and 243 AGREEMENTS AND COUNTING leased by Space Florida. launch vehicle providers interested in using this capability. Results from the RFI will be used to develop the long-term strategy for small class vehicle launch processing operations. NOTICE OF AVAILABILITY Kennedy Space Center's Notice of Availability remains open for undeveloped land identified in the Master Plan INDIAN RIVER BRIDGE OPENING to support activities in launch operations, assembly, testing and processing, renewable energy, research The major roadway that serves as the primary entrance and exit. and development, support services, and vertical launch to Kennedy Space Center for employees and visitors received and landing. The announcement is part of Kennedy's a major upgrade in June 2023. Through an agreement with VEHICLE ASSEMBLY BUILDING HIGH BAY AVAILABILITY multiuser spaceport objectives and is based on Kennedy Space Center, the Florida Department of Transportation effectively using land suitable for new development. opened the first of two new biob-rise bridges connecting KENNEDY Kennedy Space Center published an announcement seeking proposals from This notice is open through June 1, 2024, Interested Kennedy and Cape Canaveral Space Force Station to the U.S. commercial launch providers interested in using the Vehicle Assembly parties can respond anytime during the open period. mainland via State Road 405/NASA Causeway in Titusville. The SPACE Building High Bay 1 for launch operations, including ground operations, new high-rises are designed to support the space efforts of NASA prelaunch integration, checkout, and spacecraft or payload testing. NASA and its commercial partners. Construction on the second high-CENTER selected a proposal and is working with the selectee to coordinate shared rise bridge is underway and scheduled for completion in 2026. use and requirements for facility modifications. Indian River Bridge Difference 9.5% increase 53.61% increase LAUNCH VEHICLE MANUFACTURING 3.125% increase Kennedy Space Center executed an Enhanced Use SPACE LIFE SCIENCE RESEARCH Lease with Space Florida, which enabled expansion of Blue Origin's launch vehicle manufacturing Kennedy Space Center developed a new research agreement 310.98% increase 1 operations near Kennedy's Exploration Park. with Winston Salem State University (WSSU), a historically Black College and University, for collaboration on plant life sciences.

Indian River

SR 3

The agreement focuses on growing crops in simulated lunar

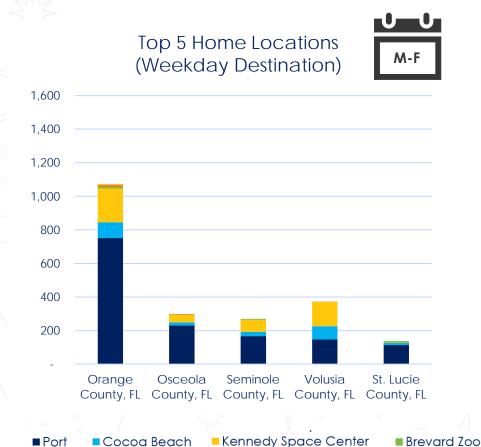
MERRIT

and Martian regolith and publishing data in a publicly accessible database to further plant life science. This is an expansion of a longstanding successful partnership with WSSU.

Banana River

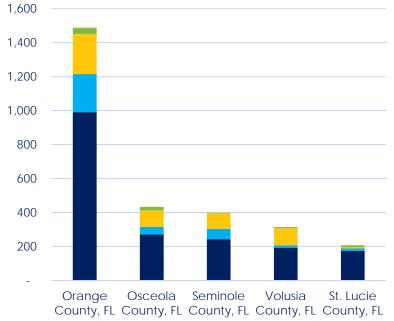
2021 2022 Followers across accounts 4.2 million 4.6 million 3.6 million 5.53 million Engagement across accounts Facebook engagement 1.6 million 1.65 million 571.800 2.35 million Twitter engagement Instagram engagement 1.4 million 1.53 million 9.28% increase 53,600 82,474 53.86% increase Facebook new followers 482.800 96.7% increase Twitter new followers 245,400 Instagram new followers 166,000 173.874 4.74% increase

Where Do Our Visitors Live?









■ Melbourne Airport

urne Airport Source: Replica Data, 2022

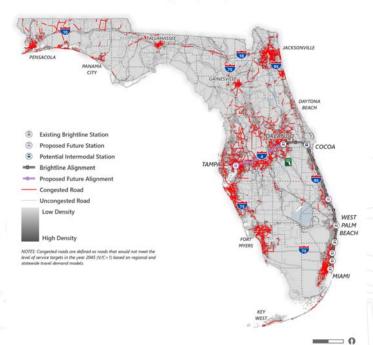
Road Congestion



Current



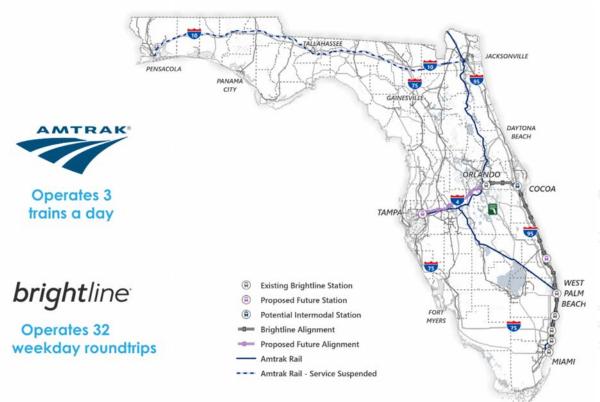
Future



Data Source: CFRPM

Passenger Rail in Florida





Brightline Ridership Estimation & Key Findings for Market Capture



TABLE 6-22 FORECAST BRIGHTLINE - ANNUAL SEGMENT VOLUMES AND REVENUES, 2026

- Substantial addressable market
- Over 34 million long-distance trips
- Challenging intercity trip
- Orlando to Miami too short to fly, too long to drive
- 2-3% yearly growth on Turnpike and I-95
- No comparable service
- Travel time savings of 25% to 50%
- Fares competitive
- Interest in the Florida East Coast corridor

	MARKET SHARE	ADDRESSABLE MARKET	RIDERSHIP	2026 FARE (2021\$)	REVENUE (\$M, 2021\$)
Short-Distance					
Miami - West Palm Beach	5.6%	9,973,112	554,484	\$44.63	\$24.7
Miami - Boca Raton	4.3%	13,298,990	578,070	\$31.97	\$18.5
Miami - Fort Lauderdale	0.6%	57,529,071	360,402	\$22.60	\$8.1
Miami - Aventura	0.2%	221,022,888	491,274	\$12.56	\$6.2
Aventura - West Palm Beach	4.0%	9,037,783	363,994	\$39.97	\$14.5
Aventura - Boca Raton	0.5%	19,901,338	102,240	\$25.08	\$2.6
Aventura - Fort Lauderdale	0.2%	158,270,353	283,129	\$15.32	\$4.3
Fort Lauderdale - West Palm Beach	0.9%	24,250,574	228,926	\$31.97	\$7.3
Fort Lauderdale - Boca Raton	0.3%	137,918,979	372,622	\$16.99	\$6.3
Boca Raton - West Palm Beach	0.3%	103,853,596	335,852	\$22.60	\$7.6
Total Short-Distance	0.5%	755,056,685	3,670,994	\$27.31	\$100.2
Long-Distance					
Miami - Orlando	11.5%	13,689,565	1,576,025	\$124.24	\$195.8
Aventura - Orlando	12.8%	4,056,266	518,324	\$118.42	\$61.4
Fort Lauderdale - Orlando	11.1%	10,788,827	1,194,065	\$111.02	\$132.6
Boca Raton - Orlando	13.0%	3,601,660	467,981	\$112.24	\$52.5
West Palm Beach - Orlando	11.5%	6,508,150	751,326	\$97.70	\$73.4
Total Long-Distance	11.7%	38,644,468	4,507,722	\$114.40	\$515.7
Total All Pairs	1.0%	793,701,153	8,178,716	\$75.31	\$615.9

Note: In this table, the pandemic recovery adjustment discussed in Section 6.1.2 is made to Brightline ridership but not the addressable market, suppressing the reported Brightline market share by approximately 1%.

Brightline Ridership



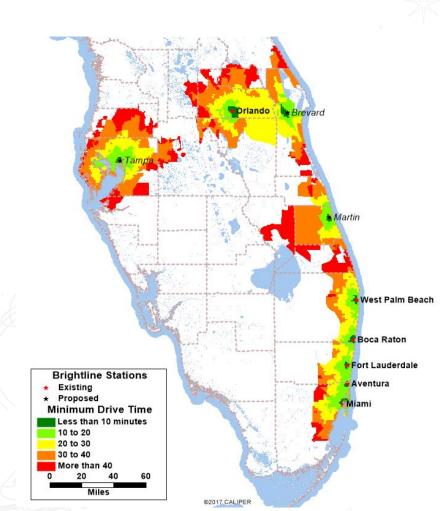
- Sept 2022 Orlando station operational
- Annual 2024 ridership target 4 million between Orlando and Miami

Operation Performance Metrics	2018	2019	2020*	2021*	2022	2023	2024	2025
Forecasted					669,236	4,664,059	7,940,379	8,178,716
Actual Ridership	579,205	1,012,804	271,778	159,474	1,230,494	1,624,963		
Average Fare per Passenger	\$12.27	\$16.88	\$18.08	\$11.32	\$20.03			
Passholders		322	635					

Source: Brightline Monthly Reports

Catchment Opportunity

	Sto	ation Pair	Miles	Annual Trip Potential (Visitor, Social, Recreational, Work, Other Trips)
1	Cocoa	Miami	199	475,000
7	Cocoa	Aventura	192	188,000
	Cocoa	Ft Lauderdale	181	398,000
	Cocoa	Boca Raton	162	383,000
e a company	Cocoa	a West Palm Beach		851,000
	Cocoa	Treasure Coast	80	4,613,000
	Cocoa	Orlando	38	21,126,000
	Cocoa	Tampa	118	1,430,000
	Cocoa	All Stations		° 29,464,000 ° °



Source: HDR analysis of Replica data, 2023.

Station Area Demographics

• 10-mile demographic radius – less than 20 minute drive

Station Location	Source	Total Population	Total Households		
Orlando	Brightline Study	383,025	174,214		
Cocoa	HDR	204,559	84,480		
West Palm Brightline Study		500,125	206,378		
Boca Raton	Brightline Study	532,287	261,800		
Fort Lauderdale	Brightline Study	891,494	412,377		
Aventura	Brightline Study	768,245	386,706		
Miami	Brightline Study	793,762	450,048		





FDOT Passenger Rail Corridor Assessment

- Brightline currently running 32 weekday roundtrips
- Estimated ridership matches Brightline 2024 projections
- Among other potential Florida rail routes assessed, this alignment scored highest

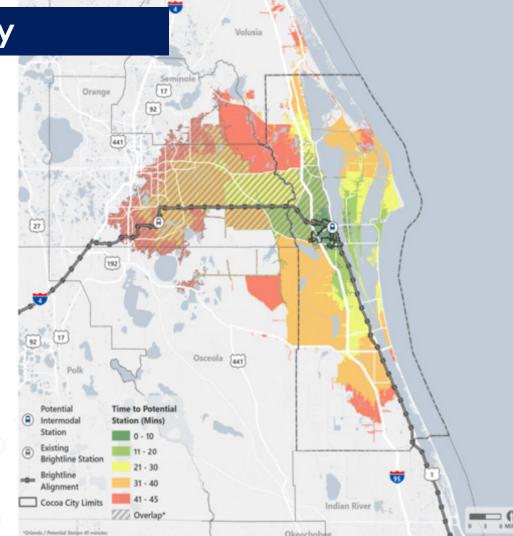
Service Quantities and Estimated Annual Boardings 1/8

Daily Roundtrips	Two	Eight	Sixteen
Annual Boardings	3,065,100	5,149,500	7,219,900



Private Vehicle Accessibility

 45 minute driveshed overlaps with OIA station



Brightline Reports



December 2022 Ridership and Revenue Results

For the month ended December 31, 2022, we carried 183,920 passengers and generated total revenue of \$5.1 million. Ticket revenue in December 2022 increased 205% compared to December 2021 to \$3.7 million, with ridership up 87% and average fares 63% higher compared to the prior period. The strong year over year increase in revenue reflects continued adoption of our service and the opening of our two new stations in late December. Ancillary revenue totaled \$1.4 million compared to \$0.4 million in December 2021.

		Mont	h End		Year to Date			
		Decem	nber 3	1		Decem	nber 3	1
		2022		2021	2022 1,230,494		2021 159,474	
Ridership		183,920	33,920 98,42					
Average Fare per Passenger	\$	20.30	\$	12.42	\$	20.03	\$	11.32
Ticket Revenue	\$	3.7	\$	1.2	\$	24.6	\$	1.8
Ancillary Revenue		1.4		0.4		7.3		1.3
	\$	5.1	\$	1.6	\$	32.0	\$	3.1

Forward Looking Statements

Certain statements in this filing may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are generally identified by the use of wordssuch as "outlook," "believes," "expects," "potential," "continues," "may," "will," "should," "could," "seeks," "approximately," "predicts," "intends," "plans," "estimates," "anticipates," "target," "projects," "contemplates" or the negative version of those words or other comparable words. The inclusion of any forward-looking information should not be regarded as a representation by the Company or Brightline thatthe future plans, estimates, or expectations contemplated by the Company or Brightline will be achieved. Forward-looking statements are not historical facts, but instead represent only the Company's or Brightline'sbelief as of the date of this filing regarding future events, many of which, by their nature, are inherently uncertain and outside of the Company's or Brightline's control. Furthermore, new risks and uncertainties arise from time to time, some of which may be beyond the Company's or Brightline's control, and it is not possible for the Company or Brightline to predict those events or how they may affect the Company or Brightline. Except as may be required by law, the Company, Brightline and their affiliates assume no duty toupdate or revise its forward-looking statements based on new information, future events or otherwise.

Third Quarter Financial Results

Results of Operations

For the quarter ending September 30, 2023 and 2022, we carried a total of 449,352 and 303,275 passengers, respectively, and recognized \$14.0 million and \$7.3 million, respectively, of total revenues, representing increases of 48% and 92%, respectively, over the same quarter in the prior year. Average ticket fare was \$21.07 and ancillary revenue totaled \$4.5 million in the third quarter of 2023.

For the year-to-date period through September 2023, we carried 1,405,472 passengers and generated total revenue of \$44.3 million. For the year-to-date period through September 2023, compared to the same period last year, ridership was up 67%, ticket revenue was up 87% and total revenue was up 116%.

	Sep	Bri _t tember 202	•	ie Florida dership an	d Revenue	•								
		Quarter Ended September 30							Date ber 30					
		2023		2022	% _change		2023		2022	% _ change				
Ridership														
Short Distance	431,774			303,275	42%	1,387,894		841,415		65%				
Long Distance		17,578		-	NM	17,578			-	NM				
Total		449,352		303,275	48%	1,405,472			841,415	67%				
Average Fare per Passenger														
Short Distance	\$	18.50		\$18.41	1%	\$	21.27		\$19.69	8%				
Long Distance	\$	84.16		-	NM		\$84.16		-	NM				
Total		\$21.07		\$18.41	14%		\$22.05		\$19.69	12%				
Ticket Revenue														
Short Distance	\$	8.0	\$	5.6	43%	\$	29.5	\$	16.6	78%				
Long Distance		1.5		-	NM		1.5		-	NM				
		9.5		5.6	70%		31.0		16.6	- 87%				
Ancillary Revenue		4.5		1.7	160%		13.3		3.9	237%				
Total Revenue	\$	14.0	\$	7.3	92%	\$	44.3	\$	20.5	116%				

During the third quarter of 2023, train operating expenses increased 13% to \$37.5 million primarily as a result of increases in maintenance costs, labor and depreciation, partially offset by decreases in marketing and other operating costs. Corporate, general and administrative expenses decreased by 24% to \$12.8 million primarily due to decreases in IT costs, professional fees and corporate labor,

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